## **G3.1 GRI Content Index**

By self-declaration, Casio's CSR information disclosure corresponds to GRI Application Level B.

G3.1 Disclosure	Description	Related Page				
1 Strategy	1 Strategy and Analysis					
1.1	Statement from the most senior decisionmaker of the organization (e.g., CEO, chair, or equivalent senior position) about the relevance of sustainability to the organization and its strategy.	Message from the President Top Commitment(Environment)				
1.2	Description of key impacts, risks, and opportunities.	Message from the President Risk management Social Initiatives: Action Plans and Performance Top Commitment(Enviroment) New environmental management initiatives Casio's fiscal 2013 environmental management policy for the realization of a sustainable society Casio Environmental Vision 2050 and Casio Environmental Declaration 2020 Climate Change Action Green Star Products Environmental Action Plan (Targets and Performance)				
2 Organiza	tional Profile					
2.1	Name of the organization.	Business Overview				
2.2	Primary brands, products, and/or services.	Business Overview Corporate Report				
2.3	Operational structure of the organization, including main divisions, operating companies, subsidiaries, and joint ventures.	Business Overview				
2.4	Location of organization's headquarters.	Business Overview				
2.5	Number of countries where the organization operates, and names of countries with either major operations or that are specifically relevant to the sustainability issues covered in the report.	Business Overview				
2.6	Nature of ownership and legal form.	Business Overview				
2.7	Markets served (including geographic breakdown, sectors served, and types of customers/beneficiaries).	Business Overview				
2.8	Scale of the reporting organization, including:  Number of employees; Number of operations; Net sales (for private sector organizations) or net revenues (for public sector organizations); Total capitalization broken down in terms of debt and equity (for private sector organizations); and Quantity of products or services provided.	Business Overview Prioritizing local hiring and promotion at subsidiaries outside Japan				

2.9		Significant changes during the reporting period regarding size, structure, or ownership including:  • The location of, or changes in operations, including facility openings, closings, and expansions; and  • Changes in the share capital structure and other capital formation, maintenance, and alteration operations (for private sector organizations).	Scope of the report		
2.10		Awards received in the reporting period.	Ensuring customer satisfaction Building Workplaces for a Diverse Workforce		
3 Report P	arameters	3			
Report Profi	le				
3.1		Reporting period (e.g., fiscal/calendar year) for information provided.	Scope of the report		
3.2		Date of most recent previous report (if any).	Scope of the report		
3.3		Reporting cycle (annual, biennial, etc.)	Scope of the report		
3.4		Contact point for questions regarding the report or its contents.	<u>Inquiries</u>		
Report Scop	e and Bo	undary			
3.5		Process for defining report content, including:  • Determining materiality;  • Prioritizing topics within the report; and  • Identifying stakeholders the organization expects to use the report.	Editorial Policy		
3.6		Boundary of the report (e.g., countries, divisions, subsidiaries, leased facilities, joint ventures, suppliers).	Scope of the report		
3.7		State any specific limitations on the scope or boundary of the report.	Scope of the report Material Balance		
3.8		Basis for reporting on joint ventures, subsidiaries, leased facilities, outsourced operations, and other entities that can significantly affect comparability from period to period and/or between organizations.	Environmental Performance		
3.9		Data measurement techniques and the bases of calculations, including assumptions and techniques underlying estimations applied to the compilation of the Indicators and other information in the report.	Initiatives for Health and Safety Climate Change Action Environmental Data Environmental Accounting		
3.10		Explanation of the effect of any re-statements of information provided in earlier reports, and the reasons for such re-statement (e.g., mergers/ acquisitions, change of base years/periods, nature of business, measurement methods).	Environmental Performance		
3.11		Significant changes from previous reporting periods in the scope, boundary, or measurement methods applied in the report.	Scope of the report  Material Balance  Environmental Accounting		
GRI content index					
3.12		Table identifying the location of the Standard Disclosures in the report.	G3.1 GRI Content Index		
Assurance	Assurance				
3.13		Policy and current practice with regard to seeking external assurance for the report. If not included in the assurance report accompanying the sustainability report, explain the scope and basis of any external assurance provided. Also explain the relationship between the reporting organization and the assurance provider(s).	Third-party verification		

4 Governance, Commitments, and Engagement				
Governance				
4.1		Governance structure of the organization, including committees under the highest governance body responsible for specific tasks, such as setting strategy or organizational oversight.	Corporate Governance	
4.2		Indicate whether the Chair of the highest governance body is also an executive officer (and, if so, their function within the organization's management and the reasons for this arrangement).	Corporate Governance	
4.3		For organizations that have a unitary board structure, state the number and gender of members of the highest governance body that are independent and/or non-executive members.	Corporate Governance	
4.4		Mechanisms for shareholders and employees to provide recommendations or direction to the highest governance body.	Corporate Governance	
4.5		Linkage between compensation for members of the highest governance body, senior managers, and executives (including departure arrangements), and the organization's performance (including social and environmental performance).	Annual Securities Report Corporate Governance Report*	
4.6		Processes in place for the highest governance body to ensure conflicts of interest are avoided.	In the event that a Casio director engages in a conflict-of-interest transaction, measures are to be taken based on the law, including measures requiring a resolution of the board of directors.	
4.7		Process for determining the composition, qualifications, and expertise of the members of the highest governance body and its committees, including any consideration of gender and other indicators of diversity.	As part of its efforts to appoint the best people to corporate officer positions, Casio ascertains whether an individual has the qualities required, selecting from a list of candidates who have demonstrated outstanding performance and character. Furthermore, human resources with officer candidate potential are developed through the right work experience, including management of affiliated companies and management in different fields.	
4.8		Internally developed statements of mission or values, codes of conduct, and principles relevant to economic, environmental, and social performance and the status of their implementation.	Casio's Corporate Creed and Approach to CSR Environmental Vision Green Star Products Biodiversity Casio Group Code of Conduct	
4.9		Procedures of the highest governance body for overseeing the organization's identification and management of economic, environmental, and social performance, including relevant risks and opportunities, and adherence or compliance with internationally agreed standards, codes of conduct, and principles.	CSR Implementation System Corporate Governance Environmental Management	
4.10		Processes for evaluating the highest governance body's own performance, particularly with respect to economic, environmental, and social performance.	CSR Implementation System	

Commitmen	ts to Exte	rnal Initiatives	
4.11		Explanation of whether and how the precautionary approach or principle is addressed by the organization.	Compliance and Risk Management Environmental Compliance
4.12		Externally developed economic, environmental, and social charters, principles, or other initiatives to which the organization subscribes or endorses.	United Nations Global Compact
4.13		Memberships in associations (such as industry associations) and/or national/international advocacy organizations in which the organization:  • Has positions in governance bodies;  • Participates in projects or committees;  • Provides substantive funding beyond routine membership dues; or  • Views membership as strategic.	United Nations Global Compact
Stakeholder	Engagen	nent	
4.14		List of stakeholder groups engaged by the organization.	Main stakeholders of the Casio Group
4.15		Basis for identification and selection of stakeholders with whom to engage.	Working to build a more sustainable world Main stakeholders of the Casio Group
4.16		Approaches to stakeholder engagement, including frequency of engagement by type and by stakeholder group.	Stakeholder dialogue Ensuring customer satisfaction Responsibilities to Suppliers Responsibilities to Society Environmental Communication
4.17		Key topics and concerns that have been raised through stakeholder engagement, and how the organization has responded to those key topics and concerns, including through its reporting.	Stakeholder dialogue Ensuring customer satisfaction
5 Managem	ent Appro	ach and Performance Indicators	
Economic			
		Disclosure on Management Approach	Investor Relations
aspect: Eco	nomic Pei	rformance	
EC1	CORE	Direct economic value generated and distributed, including revenues, operating costs, employee compensation, donations and other community investments, retained earnings, and payments to capital providers and governments.	
EC2	CORE	Financial implications and other risks and opportunities for the organization's activities due to climate change.	Climate Change Action
EC3	CORE	Coverage of the organization's defined benefit plan obligations.	
EC4	CORE	Significant financial assistance received from government.	
aspect: Mar	ket Prese	nce	
EC5	ADD	Range of ratios of standard entry level wage by gender compared to local minimum wage at significant locations of operation.	
EC6	CORE	Policy, practices, and proportion of spending on locally-based suppliers at significant locations of operation.	
EC7	CORE	Procedures for local hiring and proportion of senior management hired from the local community at locations of significant operation.	

aspect: Indirect Economic Impacts				
EC8	CORE	Development and impact of infrastructure investments and services provided primarily for public benefit through commercial, in-kind, or probono engagement.		
EC9	ADD	Understanding and describing significant indirect economic impacts, including the extent of impacts.		
Environmen	tal			
		Disclosure on Management Approach	Environmental Vision Climate Change Action Environmental Action Plan (Targets and Performance)	
aspect: Mate	erials			
EN1	CORE	Materials used by weight or volume.	Material Balance	
EN2	CORE	Percentage of materials used that are recycled input materials.	Material Balance	
aspect: Ene	rgy			
EN3	CORE	Direct energy consumption by primary energy source.	Material Balance	
EN4	CORE	Indirect energy consumption by primary source.	Business Processes Material Balance	
EN5	ADD	Energy saved due to conservation and efficiency improvements.	Business Processes	
EN6	ADD	Initiatives to provide energy-efficient or renewable energy based products and services, and reductions in energy requirements as a result of these initiatives.	Climate Change Action	
EN7	ADD	Initiatives to reduce indirect energy consumption and reductions achieved.	Business Processes	
aspect: Wat	er			
EN8	CORE	Total water withdrawal by source.	Material Balance Environmental Performance	
EN9	ADD	Water sources significantly affected by withdrawal of water.		
EN10	ADD	Percentage and total volume of water recycled and reused.	Environmental Performance	
aspect: Biod	liversity			
EN11	CORE	Location and size of land owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas.		
EN12	CORE	Description of significant impacts of activities, products, and services on biodiversity in protected areas and areas of high biodiversity value outside protected areas.		
EN13	ADD	Habitats protected or restored.	Environmental Communication	
EN14	ADD	Strategies, current actions, and future plans for managing impacts on biodiversity.	Biodiversity	
EN15	ADD	Number of IUCN Red List species and national conservation list species with habitats in areas affected by operations, by level of extinction risk.		

aspect: Em	issions, Ef	fluents, and Waste		
EN16	CORE	Total direct and indirect greenhouse gas emissions by weight.	Climate Change Action  Material Balance Environmental Performance	
EN17	CORE	Other relevant indirect greenhouse gas emissions by weight.	Climate Change Action Material Balance Environmental Performance	
EN18	ADD	Initiatives to reduce greenhouse gas emissions and reductions achieved.	Environmental Vision Climate Change Action Business Processes	
EN19	CORE	Emissions of ozone-depleting substances by weight.		
EN20	CORE	NO, SO, and other significant air emissions by type and weight.	Material Balance Environmental Performance	
EN21	CORE	Total water discharge by quality and destination.	Material Balance	
EN22	CORE	Total weight of waste by type and disposal method.	Material Balance Environmental Performance	
EN23	CORE	Total number and volume of significant spills.		
EN24	ADD	Weight of transported, imported, exported, or treated waste deemed hazardous under the terms of the Basel Convention Annex I, II, III, and VIII, and percentage of transported waste shipped internationally.		
EN25	ADD	Identity, size, protected status, and biodiversity value of water bodies and related habitats significantly affected by the reporting organization's discharges of water and runoff.		
aspect: Pro	ducts and	Services		
EN26	CORE	Initiatives to mitigate environmental impacts of products and services, and extent of impact mitigation.	Climate Change Action Material Balance Products	
EN27	CORE	Percentage of products sold and their packaging materials that are reclaimed by category.	Material Balance	
aspect: Co	mpliance			
EN28	ADD	Monetary value of significant fines and total number of non-monetary sanctions for noncompliance with environmental laws and regulations.	Environmental Management	
aspect: Transport				
EN29	ADD	Significant environmental impacts of transporting products and other goods and materials used for the organization's operations, and transporting members of the workforce.	Material Balance	
aspect: Overall				
EN30	ADD	Total environmental protection expenditures and investments by type.	Environmental Accounting	

Labor Pra	ctices and [	Decent Work	
		Disclosure on Management Approach	Charter of Creativity for Casio and Casio Common Commiment Effectively appointing and deploying employees Occupational health and safety activities Casio Group Code of Conduct Social Initiatives: Action Plans and Performance
aspect: Er	nployment		
LA1	CORE	Total workforce by employment type, employment contract, and region, broken down by gender.	Prioritizing local hiring and promotion at subsidiaries outside Japan
LA2	CORE	Total number and rate of new employee hires and employee turnover by age group, gender, and region.	
LA3	ADD	Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation.	
LA15	CORE	Return to work and retention rates after parental leave, by gender.	Building Workplaces for a Diverse Workforce
aspect: La	bor/Manag	ement Relations	
LA4	CORE	Percentage of employees covered by collective bargaining agreements.	
LA5	CORE	Minimum notice period(s) regarding operational changes, including whether it is specified in collective agreements.	
aspect: Od	ccupational	Health and Safety	
LA6	ADD	Percentage of total workforce represented in formal joint management—worker health and safety committees that help monitor and advise on occupational health and safety programs.	
LA7	CORE	Rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities, by region and by gender.	Initiatives for Health and Safety
LA8	CORE	Education, training, counseling, prevention, and risk-control programs in place to assist workforce members, their families, or community members regarding serious diseases.	Initiatives for Health and Safety
LA9	ADD	Health and safety topics covered in formal agreements with trade unions.	Initiatives for Health and Safety
aspect: Tr	aining and I	Education	
LA10	CORE	Average hours of training per year per employee by gender, and by employee category.	Effectively appointing and deploying employees
LA11	ADD	Programs for skills management and lifelong learning that support the continued employability of employees and assist them in managing career endings.	Effectively appointing and deploying employees
LA12	ADD	Percentage of employees receiving regular performance and career development reviews, by gender.	
aspect: Di	versity and	Equal Opportunity	
LA13	CORE	Composition of governance bodies and breakdown of employees per employee category according to gender, age group, minority group membership, and other indicators of diversity.	
aspect: Ed	ual Remun	eration for Women and Men	
LA14	CORE	Ratio of basic salary and remuneration of women to men by employee category, by significant locations of operation.	Effectively appointing and deploying employees
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Human Rights				
		Disclosure on Management Approach	Socially responsible procurement at Casio Human Rights (Respect for Human Rights, Prohibition of Discrimination) Casio Group Code of Conduct	
aspect: Inve	stment an	nd Procurement Practices		
HR1	CORE	Percentage and total number of significant investment agreements and contracts that include clauses incorporating human rights concerns, or that have undergone human rights screening.		
HR2	CORE	Percentage of significant suppliers, contractors, and other business partners that have undergone human rights screening, and actions taken.	Responsibilities to Suppliers	
HR3	CORE	Total hours of employee training on policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained.		
aspect: Non	-Discrimir	nation		
HR4	CORE	Total number of incidents of discrimination and corrective actions taken.		
aspect: Free	edom of A	ssociation and Collective Bargaining		
HR5	CORE	Operations and significant suppliers identified in which the right to exercise freedom of association and collective bargaining may be violated or at significant risk, and actions taken to support these rights.		
aspect: Chil	d Labor			
HR6	CORE	Operations and significant suppliers identified as having significant risk for incidents of child labor, and measures taken to contribute to the effective abolition of child labor.	Responsibilities to Suppliers Human Rights (Respect for Human Rights, Prohibition of Discrimination)	
aspect: Ford	ced and C	ompulsory Labor		
HR7	CORE	Operations and significant suppliers identified as having significant risk for incidents of forced or compulsory labor, and measures to contribute to the elimination of all forms of forced or compulsory labor.	Responsibilities to Suppliers Human Rights (Respect for Human Rights, Prohibition of Discrimination)	
aspect: Sec	urity Prac	tices		
HR8	ADD	Percentage of security personnel trained in the organization's policies or procedures concerning aspects of human rights that are relevant to operations.		
aspect: Indigenous Rights				
HR9	ADD	Total number of incidents of violations involving rights of indigenous people and actions taken.		
aspect: Assessment				
HR10	CORE	Percentage and total number of operations that have been subject to human rights reviews and/or impact assessments.		
aspect: Remediation				
HR11	CORE	Number of grievances related to human rights filed, addressed and resolved through formal grievance mechanisms.		

Society	Society				
		Disclosure on Management Approach	Philosophy on Social Contribution Casio Group Code of Conduct Social Initiatives: Action Plans and Performance		
aspect: Loca	al Commu	nities			
SO1	CORE	Percentage of operations with implemented local community engagement, impact assessments, and development programs.			
SO9	CORE	Operations with significant potential or actual negative impacts on local communities.			
SO10	CORE	Prevention and mitigation measures implemented in operations with significant potential or actual negative impacts on local communities.			
aspect: Corr	ruption				
SO2	CORE	Percentage and total number of business units analyzed for risks related to corruption.	Compliance and Risk Management		
SO3	CORE	Percentage of employees trained in organization's anti-corruption policies and procedures.	Casio Group Code of Conduct		
SO4	CORE	Actions taken in response to incidents of corruption.			
aspect: Pub	lic Policy				
SO5	CORE	Public policy positions and participation in public policy development and lobbying.			
SO6	ADD	Total value of financial and in-kind contributions to political parties, politicians, and related institutions by country.			
aspect: Anti-Competitive Behavior					
S07	ADD	Total number of legal actions for anticompetitive behavior, anti-trust, and monopoly practices and their outcomes.			
aspect: Compliance					
SO8	CORE	Monetary value of significant fines and total number of non-monetary sanctions for noncompliance with laws and regulations.			

Product Responsibility				
		Disclosure on Management Approach	Quality Assurance Casio Group Code of Conduct Social Initiatives: Action Plans and Performance	
aspect: Cus	tomer Hea	alth and Safety		
PR1	CORE	Life cycle stages in which health and safety impacts of products and services are assessed for improvement, and percentage of significant products and services categories subject to such procedures.	Offering Users Peace of Mind	
PR2	ADD	Total number of incidents of non-compliance with regulations and voluntary codes concerning health and safety impacts of products and services during their life cycle, by type of outcomes.	Offering Users Peace of Mind	
aspect: Cus	tomer Hea	alth and Safety		
PR3	CORE	Type of product and service information required by procedures, and percentage of significant products and services subject to such information requirements.	Green Star Products	
PR4	ADD	Total number of incidents of non-compliance with regulations and voluntary codes concerning product and service information and labeling, by type of outcomes.		
PR5	ADD	Practices related to customer satisfaction, including results of surveys measuring customer satisfaction.	Activities to Improve Customer Satisfaction Customer Support Center/ Ensuring customer satisfaction	
aspect: Marl	keting Co	mmunications		
PR6	CORE	Programs for adherence to laws, standards, and voluntary codes related to marketing communications, including advertising, promotion, and sponsorship.	Initiatives for compliance with fair trade and advertising laws	
PR7	ADD	Total number of incidents of non-compliance with regulations and voluntary codes concerning marketing communications, including advertising, promotion, and sponsorship by type of outcomes.		
aspect: Customer Privacy				
PR8	ADD	Total number of substantiated complaints regarding breaches of customer privacy and losses of customer data.		
aspect: Compliance				
PR9	CORE	Monetary value of significant fines for noncompliance with laws and regulations concerning the provision and use of products and services.		

 $<sup>{\</sup>it \%} For \ Casio's \ Corporate \ Governance \ Report, \ visit \ \underline{the \ Tokyo \ Stock \ Exchange \ website \ (in \ Japanese \ only)}$